

29 mars 2019 MAISON DES ARTS ET MÉTIERS, 9BIS AVENUE D'IÉNA, PARIS 16°

TRANSITION DIGITALE ET IA DANS LA FILIÈRE -VIN DIGITAL TRANSITION and AI IN THE WINE BUSINESS Stratégies pour une nouvelle ère industrielle Strategies for a new industrial era

Transition digitale: une ouverture vers une innovation proactive *Digital Transition: developing proactive innovation*

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> Lien de la Vigne/Vine Link Friday 29th March 2019

> > Paris

Background

- Considerable development of industry-specific digital technologies, software, applications, monitoring & QA systems;
- Many/most are stand-alone and frequently fail to link and integrate with other long-established business systems; frequently
 - Short-lived or concerns re longevity/support/business continuity
 - Superseded/redundant
 - Require specific expertise in;
 - maintenance and
 - adaptation to business processes
- Opportunity exists to apply entrepreneurial and innovation systems and processes;
 - Meet extant or anticipated needs; internal business, B2B or B2C
 - Heighten adaptability, responsiveness and profitability
- Technology/Resources/Human Social Factors; promoters or blockers?

Personal Experience in Digital Transformation

- Sponsor/champion; AusVit; vine growth model, expert system, incorporated into PAM Ausvit vineyard management software v + X
- Southcorp/Fosters/TWE; Company & Grower Vineyards (1999-2005)
 - 1500 growers, 10,000ha company vineyards
 - Aerial platform NDVI and mapping; vine capacity and management zones \checkmark
 - Monitoring/Grading/Scheduling; PDA based; central server and feed to intake/production/market planning v
- Sponsor/champion; Irrisat (satellite based irrigation scheduling)
- Chairman; Irriscan Australia (satellite based irrigation scheduling) X
- Currently utilise;
 - Decipher (cloud based, global plant vigour); https://www.decipher.com.au/
 - FarmMargin (Vineyard maps, notes, sampling); https://www.fieldmargin.com/
 - Also access SectorMentor, <u>https://vines.sectormentor.com/</u>; TracMap, <u>https://tracmap.com/viticulture/</u>

Why is digital transformation essential for business growth?

- 1. Generate competitive advantage;
- 2. Increase employees' efficiency;
- 3. Improve the experience users have with your business;
- 4. Learn more (and better) about your customers;
- 5. Improve branding and presence.
- 6. Security future preparedness



How can you judge if your company needs a new tool/process?

- 1. Start with an open mind;
- 2. Interview your team;
- 3. Scope and analyse the critical processes happening in your organisation;
- 4. Have team meetings to discuss your findings and engage your personnel;
- 5. Evaluate the options available to solve the issues you discovered above (functionality, consistency & integration, affordability, usability, vendor viability, supporting strategies, exist strategies, etc.)

Early signs you chose the wrong tool/process

- 1. Employees run into adoption issues;
- 2. The tool doesn't meet company goals or processes;
- 3. Employees experience app fatigue;
- 4. The tool doesn't easily fit into existing workflows;
- 5. The new tool doesn't help with standardisation across the enterprise.

How to roll out the new tool/process?

- 1. Keep the initial introduction simple;
- 2. Hear our your challengers (and find your champions);
- 3. Practice answering the hard questions;
- 4. Don't just share features, share specific examples;
- 5. Give the team members the autonomy and resources to explore;
- 6. Listen out to feedback.

EXAMPLES

Viticulture

Home	Demo Videos	Grapeweb for Vineyards	Help	Terms & Conditions	
Grapeweb Login	Grapev	veb Resistance Management			
Please sign i	n	now offers a system to advise growers of potenti			
Enter Username	chemicals.	chemicals. Only certain chemical groups are susceptible to resistance development. For each relevant chemical group, the Grapeweb Resistance Managament System includes guidance on:			
Enter Password	the ma	 the maximum number of sprays per season the maximum number of consecutive sprays 			
Sign in	the ma	 the maximum number of solo sprays the maximum percentage of sprays the minimum number of sprays of another group between sprays of susceptible chemical groups 			
Eorgot your password?	pests / dise	The intention of the Grapeweb Resistance Management System is to provide guidance to growers to minimise resistance of pests / diseases to certain chemicals. This system provides information to growers to correct future chemical application practices.			
		Grapeweb Resistance Management is an optional extra available to Grapeweb wineries to assist their growers in minimizing resistance to relevant fungicide chemical groups.			
	Welcor	Welcome to Grapeweb			
		Registered grape growers can log in to wineries they supply to access specific business information and tools that will assist them in managing their vineyard. To log in just enter your username and password in the panel on the left of this screen.			
	The C				

The Grapeweb solution provides wineries with a set of applications and tools that enable improved communication and

GRAPELINK AU

For Australian Wine Co's Growers





STOP PRESS: In-field Harvest App Coming Soon. Barcode scanning or manual entry options and much more ...

This is why we are so successful

Supply Chain







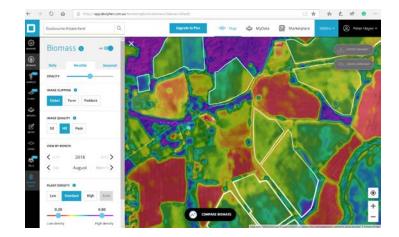
For Your Business > Solutions > EcoStruxure for your Business > Food & Beverage > Smart Su

Smart Supply Chain

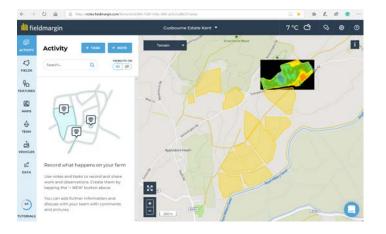
Gain full visibility into the value chain, and reduce the costs of sourcing and logistics.

+ Lifecycle Services

Vineyard Management







← → O @ 8 mpr/www.plafam.com

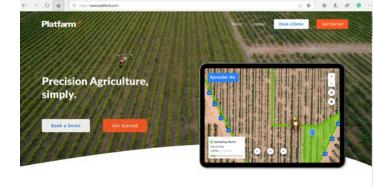


BLOG WHAT TO MONITOR ABOUT NEWSLETTER BUY LOG IN e y 0

Know your vines, produce quality grapes for quality wine. Sectormentor for vines is an app that helps you to know your vineyard, grow healthy vines and produce quality



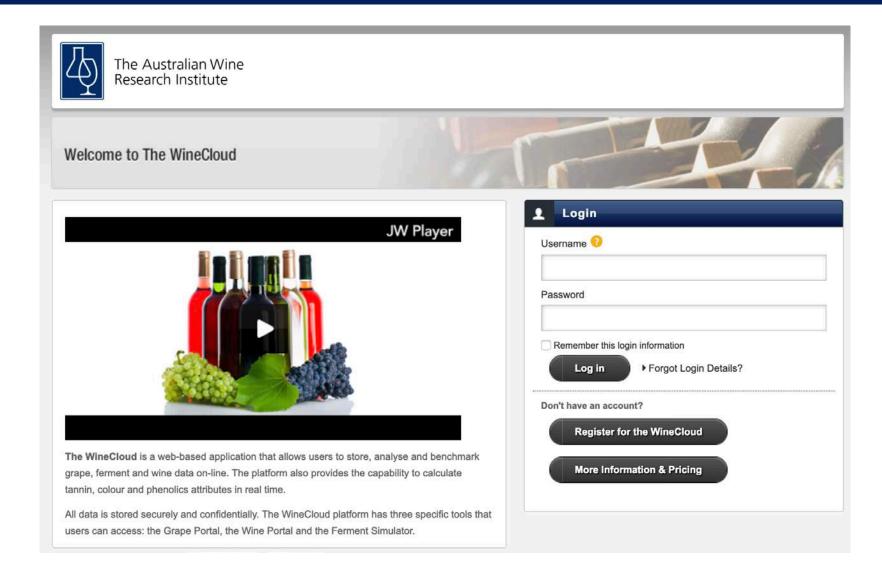




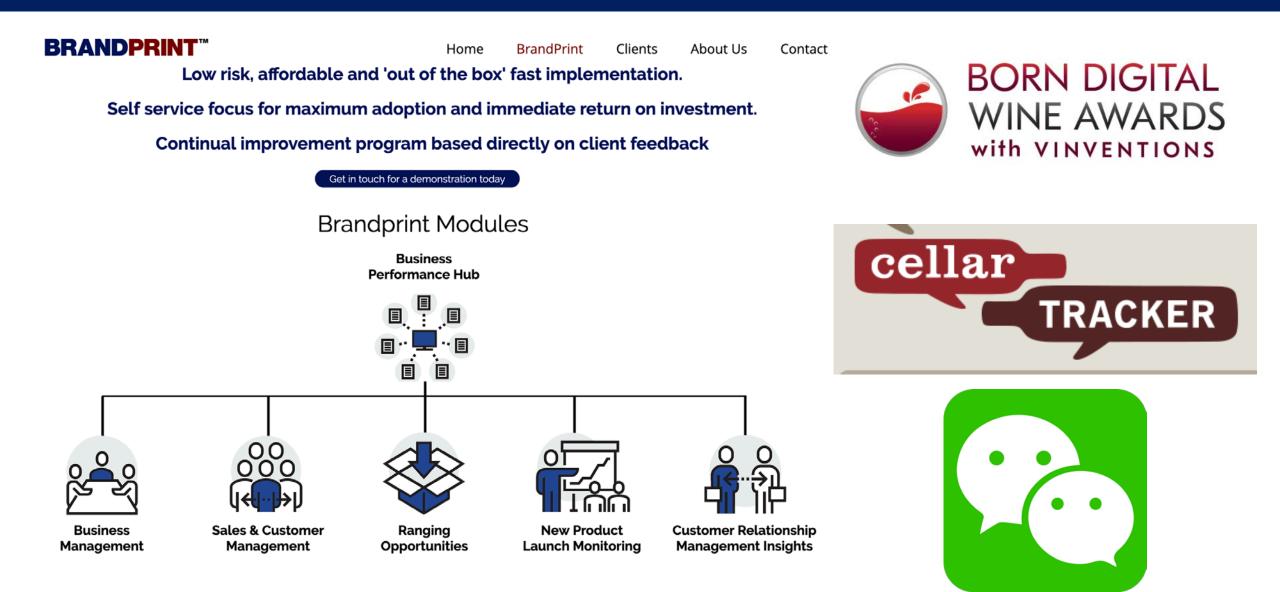
EASY VINEYARD MANAGEMENT AND THE DATA TO PROVE IT

You're in good company

Wine Fermentation



Wine business & marketing



Conclusions

- 1. There are no silver bullets;
- 2. Innovation is an ongoing process;
- 3. Innovation, whether it is digital nor not, is more about the approach than the actual tool(s);
- 4. Clusters? Company actions?
- 5. ...

THANK YOU